OUR MISSION

WE ARE CALLED TO SERVE GOD WITH JOY AND TO BEAR WITNESS TO GOD’S TRANSFORMING LOVE MADE KNOWN IN JESUS CHRIST. AS A COMMUNITY LED BY THE SPIRIT, WE SEEK TO MAKE GOD’S LOVE VISIBLE AS WE:

WORSHIP CREATIVELY
WELCOME INTENTIONALLY
CARE COMPASSIONATELY
GATHER JOYFULLY
LEARN PURPOSEFULLY
SERVE WHOLEHEARTEDLY
LEAD HUMBLY
GIVE GENEROUSLY
DEAR TRINITY FRIENDS

When I was a teenager, I read an article about an elementary school that was experiencing unprecedented success as measured both by the performance of individual students and the transformed culture of the school. There was one weekly practice the teachers and students had adopted that struck me. At the end of each week, students and teachers alike would take the time to write down and to share one accomplishment that week that they were proud of and one thing they wanted to do better the next week. The article was making a case for the power of ongoing evaluation and goal setting. An annual report is an exercise in just that.

In reviewing 2018, we celebrate the places where we are living into our mission and core values (making God’s love visible through welcoming, worshiping, caring, gathering, learning, serving, leading and giving) and we name the progress we are making toward the three overarching goals of Vision2020: Engaging our Members, Serving God’s World and Strengthening our Core. Looking back will also help us to see opportunities for us to "do better" next year. Jim Collins, an organizational guru, notes that in non-profit organizations outputs defy measurement; still, we measure. Numbers never tell the whole story, but they are important indicators. The session and staff are responsible to prayerfully discern what they indicate and to ensure that we are making an impact aligned with our mission, even when that is difficult to quantify.

In January 2018, the Trinity session chose Welcoming Intentionally as our focus value for the year. Not to the exclusion of our other core values, but as a value that could permeate all our other values. We hoped that all of our ministries would consider how to be more intentional in welcoming others. At each session meeting, there was time allotted for elders to share stories about their efforts to be more actively welcoming in the spirit of Christ. Three particular examples of intentional welcome that came to life in 2018 were the launching of our informal worship service, the growth of our Young Adult Ministries and the completion of The Loft:

1. Informal worship has been an entry point for engaging new members as well as re-engaging long-time members. Building on the abundant gifts of Trinity’s worship, the informal service is aligned with the same values as our formal worship service and is expanding our reach to all generations.

2. Young Adult Ministries has continued to grow under the leadership of Rev. Betsy Lyles Swetenburg. Engaging young adults is a critical calling for the church today as studies show that many young adults find the church inaccessible and irrelevant. Under Betsy’s leadership, young adults are discovering meaningful relationships, exploring where faith intersects with their
lives, serving others through mission and advocacy, participating in worship with the whole church, and gaining a vision for their commitment to the church’s mission.

3. Youth and Families are discovering the same things under the leadership of Rev. Andrew Esqueda. The completion of The Loft in 2018 has provided a welcoming space for youth and adults, and it hums with activity all through the week. The co-chairs of the project, Blaine Kelley and Lacey Jordan, rallied Trinity members to support this Vision2020 goal with advance gifts to our anticipated Vision2020 capital campaign.

As we approach 2020, our Strategic Planning Team led by Doug Reid and Susan Reese reported in 2018 on the progress our ministries have made toward our Vision2020 goals. Twenty-eight of the 36 goals have been achieved or are ongoing, eight will be rolled into Trinity’s next strategic plan and a possible capital campaign. The goals requiring capital investment began to be explored in 2018 by a capital campaign steering committee appointed by the session. Co-chairs of that committee, Margaret Reiser and Jim Blitch, along with Rev. Dr. Richard Floyd are working diligently with a devoted group of Trinity members to test the feasibility of a Sowing Seeds Campaign to fund goals related to:

- Engaging Our Members: Spaces of Intentional Welcome
- Serving God’s World: Mission partnerships that transform lives and communities through education
- Strengthening Our Core: Ministries, infrastructure, and systems that are essential to our life together

You will hear more about this as they are seeking input from every Trinity member.

I hope you will read through this annual report prayerfully, and think about one way you were engaged at Trinity in 2018 that you can celebrate, and one new way you might get more deeply involved in the coming year. YOU are Trinity church, and it is only through your generous gifts of time, energy, love and resources that we can Make God’s Love Visible in very tangible ways.

Thanks be to God and to you,

PAM DRIESELL
Senior Pastor
MAKING
GOD’S LOVE
VISIBLE
A SNAPSHOT OF TRINITY CHURCH IN 2018

WORSHIP CREATIVELY
Baptized 28 people
Welcomed 33 people into membership

WELCOME INTENTIONALLY
Welcomed more than 444 visitors

CARE COMPASSIONATELY
Sent 250 birthday cards to members turning 80 years and older

GATHER JOYFULLY
345 people attended the Fall Kickoff Potluck Picnic
A SNAPSHOT OF TRINITY CHURCH IN 2018

LEARN PURPOSEFULLY
Offered 22 six-week Adult Education classes (including ongoing classes) and a Speaking of Faith summer series

SERVE WHOLEHEARTEDLY
Delivered 3500 meals to homebound seniors
Sponsored 68 students, 45 families, and 18 seniors through the Agape Giving Tree program.

LEAD HUMBLY
Elected 10 new Elders to the class of 2021

GIVE GENEROUSLY
Received 85 new or reactivated pledges
Exceeded the annual commitment campaign goal by $5,393
We believe worship is the heart of our life together. We seek to be a community of theological integrity and depth that glorifies God and proclaims the Good News with creative expressions of worship. Through word, sacrament, and music we seek to challenge the mind, nourish the spirit, honor tradition, open us to the Spirit, and address the needs of all ages, individuals, and families, sending every worshipper out to serve God’s purposes in the world.
We believe the Gospel is Good News for all people. We practice an evangelism of intentional welcome and hospitality, inviting all into an inclusive fellowship characterized by authentic relationships and mutual respect.

THE LOFT

The LOFT renovation was finished, fully funded, and fully operational in September of 2018, and is now used for our young people, the whole church, and our community in these capacities:

- 9 am Informal Worship
- Sunday School
- Youth Group
- Open on Sundays for studying and hanging out
- Open during finals for students to study
- Used by Atlanta Classical Academy
- Regular hosting site for DOOR Atlanta
- Buckhead Baseball Annual Team Parent Meeting
- Presbyterian Women Circle Meetings
- YFM Meetings
- Session Meetings
- 2019 Session Retreat
- Trinity Staff Meetings
- TPP staff meetings
- TPP Town Hall Meetings
We believe that to bear one another’s burdens is to fulfill the law of Christ. We seek to build meaningful relationships with one another, caring for one another with grace, compassion, and mutual support, loving one another as Christ loves us.
We believe that lifelong learning is at the very heart of the Christian life; to be a disciple is to be a student. We encourage intellectual inquiry and spiritual curiosity at every age, knowing that Christian unity does not require uniformity. We believe that learning is holistic, and so we are purposefully about exploring spiritual practices that connect us to God and one another so that we may more faithfully follow in the ways of Jesus.

**Trinity Explores**

Trinity Explores seeks to nurture the intellectual and spiritual lives of adults both in the Trinity congregation and in the broader community; its series of courses of the highest quality enrich the experience of faith and support Trinity’s larger mission of “encouraging that continual exploration and insight which keeps us open to the new world God is always creating.” In 2018 speakers included theologian Walter Brueggemann, Rev. Paul Roberts from Johnson C. Smith Seminary, Dr. Gina Caison from Georgia State University, and Rev. Jen Butler from Faith in Public Life.
We believe that spiritual growth and the abundant Christian life are experienced in community, not in isolation. The psalmist reminds us that fellowship with one another is a "very good and pleasant" blessing, and the book of Acts teaches us that the first believers “spent much time together with glad and generous hearts.” And so we gather, not only for worship, education, and service, but also for sharing life and for celebrating.
CHILDREN & FAMILY
Basketball 449
Third Grade Bibles 43
Fifth Grade Bibles 23
Shrove Tuesday Pancake Supper 75
Egg Hunts 120
Parents of Babies Dinner 52
Vacation Bible School 91
VBS Volunteers 55
Christmas Pageants 100

YOUTH & FAMILY
Middle School Mystery Trip 67
Middle School Mission Days 16
High School Ski Trip 49
High School Mission trip to Chicago 32
High School Montreat 52
Summer Fellowship Events 61

YOUNG ADULTS
Active members 30

CONGREGATIONAL LIFE
Jazz in the Courtyard 87
May BBQ 300
Fall Kickoff Picnic 345
We believe in serving the common good by reaching out beyond ourselves to care for God’s creation, and to boldly address human needs through social action and advocacy. We serve wholeheartedly as an expression of our faith, remembering that Jesus “came not to be served but to serve.”

MISSION SUPPORT
In 2018, Trinity gave $412,750 to 22 mission organizations that are about the work of healing and reconciliation in both local and global contexts; supported trips to connect and deepen our relationships with partners in Cuba and Haiti; and continued to study and inform people on important public policy issues. We continue to stand with those who face incredible challenges.
ONGOING PARTNERS
Agape Youth & Family Center
Cuba Mission Partners
Faith in Public Life
Haiti Mission Partners
New Church Development Commission

IMPACT GRANT RECIPIENTS
Buckhead Christian Ministry
Georgia Conservancy
Georgia Interfaith Power & Light
Georgia Justice Project
Habitat for Humanity Atlanta
International Rescue Committee
Lifecycle Building
Lifespan Resources
Meals on Wheels Atlanta
Presbyterians for a Better Georgia
Trees Atlanta
Trinity Early Learning Center
Columbia Theological Seminary
Covenant Network
Johnson C. Smith Seminary
Montreat Conference Center
Thornwell
We believe that we are called to cultivate servant leaders to serve in the church, the community, and the world. We seek to lend a voice to conversations related to the most pressing local, national, and global issues of our time. With humility, we seek to be a catalyst for renewal in the larger church and in ecumenical and interfaith partnerships that renew the world in God’s love.

Ministry Chairs

Adults - Education: Bert Broadfoot (2018-19)
Adults - Spiritual Formation: Susan Foxworth Hamilton (2018-19)
Children and Families: Richard Powers (2017-18)
Kathryn Edmunds (2018-19)
Commitment: Forrest Speed (2017-18)
Congregational Life: Chris Betts (2018-19)

Congregational Care: Paulette Slawson (2017-18)
Finance: Walt Gillikin (2016-18)
Christine Quillian (2018-19)
Mission: John Hitchins (2017-19)
Victoria Wolle (2018-19)
Personnel: Frank Fuerst (2017-18)

Property: John Dearing (2017-18)
Bill Montgomery (2018)
David Caldwell (acting chair)
Worship and Music: Cissy Smith (2017-18)
Karen McRae (2018-19)
Youth and Families: Blaine Kelley (2016-18)
Lacey Jordan (2017-18)

TRUSTEES

Margaret Reiser (2018)
Charlie Moseley (chair, 2019)
Jim Carson (2020)
Mickey Benn (2021)
Scott Wolle (2022)
Ann Speer (2023)
Bonnie Harris (2024)
STAFF

Robert Albertini  
APD Security

Tommy Boling  
Property Manager

Brittney Boykin  
Assistant Music Director  
for Informal Worship

Danielle Bryant  
Food Services

Carol Carter  
Childcare

Elizabeth Davis  
Director of Preschool Ministries and  
Children's Recreation

Rev. Pam Driesell  
Senior Pastor

Rev. Andrew Esqueda  
Associate Pastor for Family Ministries

Molly Faircloth  
Director of Finance and  
Administration

Rev. Dr. Tom Farmer  
Pastoral Associate  
for Senior Adult Ministries

Rev. Dr. Richard Floyd  
Senior Associate Pastor  
for Engagement

Rev. Dr. Eunbee Ham  
Interim Director  
for Children & Family Ministries

Patti Heinz  
Music & Fine Arts Coordinator

Chris Hewitt  
APD Security

Jerome Holt  
Food Service Director

Paige Keller  
Trinity Presbyterian Preschool  
Director

Mary Jenkins  
Childcare

Kevin Lacson  
Worship Coordinator

Rev. Betsy Lyles Swetenburg  
Associate Pastor  
for Emerging Ministries

Norman Mackenzie  
Director of Music and Fine Arts

Chereka Marks  
Childcare

Paula Marshall  
APD Security

Scott Morris  
Assistant Organist,  
Director of Primary and Junior Choirs

Esther Patrick  
Director of Communications

Diana Pedrick  
Welcome Center Coordinator

Barbara Perrin  
Bus Driver

Lucille Perry  
Childcare

Jason Ranke  
Executive Assistant

Veronica Ridenhour  
Assistant for Children,  
Youth & Family Ministries

Cole Sandridge  
Youth Director

Karen Simmons  
Executive Assistant  
to the Senior Pastor

Phyllis Sommer  
Director of Cherub Choirs and  
Hosanna Ringers

Laura Stanford  
Trinity Presbyterian Preschool  
Assistant Director

Rev. Dr. George Stroup  
Theologian in Residence

Bernadette Townsend  
Bus Driver

Alfreda Whitlock  
Financial Manager

Sarah Wikle  
Assistant for Adult Ministries

Derek Wimberly  
Hospitality

Rosalyn Woodard  
Childcare

Trevarius Worthy  
Operations Manager

Contract

Eleanor Baughman  
Reception

Walter Reed  
Security

Steven Hedges  
Technology Coordinator

Emeriti

P.C. Enniss  
Theologian in Residence Emeritus

Bettye Sue Wright  
Director of Christian Education  
Emerita

Affiliated Ministries

Tim Allen  
Trinity Early Learning Center Director

Mary Lisa Henry  
Counselor in Residence

Peggy Palmiter  
Lifespan Resources Director

Farewell and Thanks

Stafford James  
Hospitality Staff

Rev. Jeremy Jinkins  
Executive Pastor (January 2019)

Rev. Erin McGee  
Associate Pastor for Children and  
Family Ministries (June 2018)

Olivia Patterson  
Associate Director of Youth and  
Family Ministry (May 2018)

JB Williams  
Food Services

Jalil Young  
Hospitality
**MEMBERSHIP**

<table>
<thead>
<tr>
<th>Age Group</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>25 &amp; Under</td>
<td>18%</td>
</tr>
<tr>
<td>26-45</td>
<td>21%</td>
</tr>
<tr>
<td>46-55</td>
<td>18%</td>
</tr>
<tr>
<td>56-65</td>
<td>16%</td>
</tr>
<tr>
<td>Over 65</td>
<td>27%</td>
</tr>
</tbody>
</table>

We remember with thanksgiving those who have loved and served Christ’s church on earth who now rest from their labors.

**IN MEMORIAM**

- Robert Hutton Kent     March 9, 2018
- Elizabeth Anne Love    April 1, 2018
- John P. Culver         April 8, 2018
- Paul Hoskins Hackett   April 8, 2018
- Clara Mae “Sandy” Enright    April 9, 2018
- Nancy-Ellen Feazell Kent April 19, 2018
- Thomas Disher          April 20, 2018
- O’Neal W. Chandler, Jr. April 22, 2018
- Robert Simeon Moore    June 21, 2018
- Lea Paxton Nixon       July 28, 2018
- Mary Gertrude “Trudie” Turner August 3, 2018
- James “Jim” Morton Montgomery August 7, 2018
- James Alexander “Alex” Summers August 16, 2018
- Rosemary Kittrell      September 13, 2018
- William Vance          September 13, 2018
- Jarrett L. Davis IV    September 18, 2018
- Crystal McRae Quillian Allen October 6, 2018
- Martin Moran           October 31, 2018
- Harmon “Sandy” Miller  November 20, 2018
- Lucretia “Cree” Durrent November 21, 2018
- Martha Hollings        November 26, 2018
- Edna Hitchins          December 7, 2018
- Claribel “Claire” C. Taylor December 23, 2018
We believe that generosity is the only antidote to fear and scarcity. As stewards seeking to love God and our neighbors, we give generously of ourselves, our time, and our resources in response to God’s generosity toward us. We recognize that we are called to be responsible stewards of all God’s gifts, including our financial and natural resources, our facilities, and the gifts of our staff and members.

2018 COMMITMENT CAMPAIGN
The 2018 Commitment Campaign theme was based on Jeremiah 27:9. The campaign co-chairs, Margaret Reiser and Scott Thompson, sought to engage more people in the campaign with small group conversations. They also emphasized the importance of participation regardless of the amount pledged. The 2018 campaign goal of $3.9 million and 675 pledges was exceeded!
## TRINITY TRUST

The Trinity Trust has been established for those who have looked beyond this life to make a commitment to Trinity’s future and for those who wish to give beyond their unified budget support. These gifts are used to enable Trinity to serve its mission beyond what is possible through our annual commitment campaign.

<table>
<thead>
<tr>
<th>Fund</th>
<th>Balance 12/31/2017</th>
<th>Net Market Gain/(Loss)</th>
<th>Proceeds or Gifts</th>
<th>Other</th>
<th>Distributions</th>
<th>Balance 12/31/2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Agape Community Center</strong></td>
<td>$ 79,751</td>
<td>(6,153)</td>
<td></td>
<td>(65,000)</td>
<td>$ 8,598</td>
<td></td>
</tr>
<tr>
<td>Support Agape operations and capital improvements</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Brumley-Love-Morrell Memorial</strong></td>
<td>246,232</td>
<td>(18,999)</td>
<td></td>
<td>(22,000)</td>
<td>205,233</td>
<td></td>
</tr>
<tr>
<td>Ameliorate poverty in Atlanta by supporting education, child care, and recreation for disadvantaged children</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Building and Grounds</strong></td>
<td>374,568</td>
<td>(28,902)</td>
<td>5,500</td>
<td></td>
<td>351,166</td>
<td></td>
</tr>
<tr>
<td>Reserve for unanticipated or large capital needs beyond the annual operating budget</td>
<td></td>
<td></td>
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</tr>
<tr>
<td><strong>Counseling and Enrichment</strong></td>
<td>255,570</td>
<td>(19,719)</td>
<td></td>
<td>(3,450)</td>
<td>232,401</td>
<td></td>
</tr>
<tr>
<td>Provide financial aid to Trinity community in need of pastoral counseling</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund for Mission</strong></td>
<td>55,193</td>
<td>(4,258)</td>
<td></td>
<td>(1,723)</td>
<td>49,212</td>
<td></td>
</tr>
<tr>
<td>Support Trinity and PCUSA benevolences and charities</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>General Fund</strong></td>
<td>3,023,122</td>
<td>(233,256)</td>
<td>100,450</td>
<td>(86,277)</td>
<td>2,804,039</td>
<td></td>
</tr>
<tr>
<td>Unrestricted endowment and repository for undesignated memorial gifts</td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td><strong>Love Memorial</strong></td>
<td>662,764</td>
<td>(51,138)</td>
<td></td>
<td></td>
<td>611,626</td>
<td></td>
</tr>
<tr>
<td>Support Trinity’s special benevolence projects as requested by the Session</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td><strong>Minister’s Housing</strong></td>
<td>564,145</td>
<td>(43,528)</td>
<td>901</td>
<td></td>
<td>521,518</td>
<td></td>
</tr>
<tr>
<td>Assist Trinity pastoral staff in purchasing primary residences nearer the Trinity campus</td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td><strong>New Church Development</strong></td>
<td>194,741</td>
<td>(15,026)</td>
<td></td>
<td>(6,815)</td>
<td>172,900</td>
<td></td>
</tr>
<tr>
<td>Aid in funding and early development of new Presbyterian churches</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Trinity Early Learning Center</strong></td>
<td>591,802</td>
<td>(45,662)</td>
<td></td>
<td>(20,000)</td>
<td>526,140</td>
<td></td>
</tr>
<tr>
<td>Fund teacher training, curriculum development, scholarship, capital improvements, training of unemployed and under-employed for entry into child care profession, or parent education</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Trinity Fellows in Ministry</strong></td>
<td>362,286</td>
<td>(27,953)</td>
<td></td>
<td></td>
<td>334,333</td>
<td></td>
</tr>
<tr>
<td>Broadly envisioned leadership training program support for young adults to raise up a future generation of leaders for the church</td>
<td></td>
<td></td>
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</tr>
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</table>

$6,410,174 (494,594) 106,851 - (205,265) $5,817,166
### 2018 Financial Highlights

#### 2018 Income & Receipts:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Year Pledges</td>
<td>$3,714,692</td>
</tr>
<tr>
<td>Prior Year Pledges</td>
<td>29,166</td>
</tr>
<tr>
<td>Non-Pledged Income</td>
<td>91,372</td>
</tr>
<tr>
<td>Trust Fund Income</td>
<td>88,000</td>
</tr>
<tr>
<td>Other Income</td>
<td>75,516</td>
</tr>
<tr>
<td>Basketball &amp; Activity</td>
<td>68,969</td>
</tr>
<tr>
<td>Stock Gain/Loss</td>
<td>(1,362)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$4,066,353</strong></td>
</tr>
</tbody>
</table>

#### 2018 Expense Summary:

**Ministries & Programs**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mission</td>
<td>600,950</td>
</tr>
<tr>
<td>Youth &amp; Family</td>
<td>74,152</td>
</tr>
<tr>
<td>Worship &amp; Music</td>
<td>71,157</td>
</tr>
<tr>
<td>Adults</td>
<td>25,551</td>
</tr>
<tr>
<td>Children &amp; Family</td>
<td>21,094</td>
</tr>
<tr>
<td>Basketball &amp; Activities</td>
<td>20,418</td>
</tr>
<tr>
<td>Commitment</td>
<td>3,950</td>
</tr>
<tr>
<td>Congregational Life/Care</td>
<td>6,821</td>
</tr>
</tbody>
</table>

**Subtotal**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Ministries &amp; Programs</strong></td>
<td><strong>824,093</strong></td>
</tr>
</tbody>
</table>

**Governance & Administration**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel</td>
<td>2,198,301</td>
</tr>
<tr>
<td>Property</td>
<td>576,408</td>
</tr>
<tr>
<td>Administration &amp; Food Service</td>
<td>396,896</td>
</tr>
<tr>
<td>Childcare</td>
<td>24,487</td>
</tr>
</tbody>
</table>

**Subtotal**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Governance &amp; Administration</strong></td>
<td><strong>3,196,092</strong></td>
</tr>
</tbody>
</table>

**Total**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Ministries &amp; Programs</strong></td>
<td><strong>824,093</strong></td>
</tr>
<tr>
<td><strong>Governance &amp; Administration</strong></td>
<td><strong>3,196,092</strong></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>4,020,185</strong></td>
</tr>
</tbody>
</table>

**Net Results**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Results</strong></td>
<td><strong>$46,168</strong></td>
</tr>
</tbody>
</table>

#### 2018 Allocated Expenses:

<table>
<thead>
<tr>
<th>Description</th>
<th>Percentage</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mission</td>
<td>23%</td>
<td>$927,208</td>
</tr>
<tr>
<td>Worship &amp; Music</td>
<td>21%</td>
<td>$838,698</td>
</tr>
<tr>
<td>Administration &amp; Finance</td>
<td>17%</td>
<td>$694,953</td>
</tr>
<tr>
<td>Children &amp; Family</td>
<td>12%</td>
<td>$470,405</td>
</tr>
<tr>
<td>Youth &amp; Family</td>
<td>8%</td>
<td>$330,284</td>
</tr>
<tr>
<td>Congregational Life/Care</td>
<td>8%</td>
<td>$309,103</td>
</tr>
<tr>
<td>Adults</td>
<td>8%</td>
<td>$317,687</td>
</tr>
<tr>
<td>Commitment</td>
<td>3%</td>
<td>$111,429</td>
</tr>
<tr>
<td>Basketball &amp; Activities</td>
<td>0.51%</td>
<td>$20,418</td>
</tr>
</tbody>
</table>

**Total**

<table>
<thead>
<tr>
<th>Description</th>
<th>Percentage</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>$4,020,185</strong></td>
</tr>
</tbody>
</table>
## Financial Position

**Unaudited - All Funds**

### Assets:

<table>
<thead>
<tr>
<th>Asset</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash &amp; Cash Equivalents</td>
<td>$2,907,606</td>
</tr>
<tr>
<td>Investments</td>
<td>5,616,500</td>
</tr>
<tr>
<td>Receivables &amp; Prepaid Expense</td>
<td>74,102</td>
</tr>
<tr>
<td>Property &amp; Equipment (net)</td>
<td>18,423,287</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$27,021,495</strong></td>
</tr>
</tbody>
</table>

### Liabilities:

<table>
<thead>
<tr>
<th>Liability</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pledge Prepayment</td>
<td>$471,529</td>
</tr>
<tr>
<td>Other Liabilities</td>
<td>96,681</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$568,210</strong></td>
</tr>
</tbody>
</table>

### Net Assets:

<table>
<thead>
<tr>
<th>Net Asset</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted Assets</td>
<td>$24,788,407</td>
</tr>
<tr>
<td>Permanently Restricted</td>
<td>300,000</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>1,364,878</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$26,453,285</strong></td>
</tr>
</tbody>
</table>

**Total Liabilities & Net Assets**

<table>
<thead>
<tr>
<th>Total Liabilities &amp; Net Assets</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total</strong></td>
<td><strong>$27,021,495</strong></td>
</tr>
</tbody>
</table>